

The purpose of the Schedule Management Office (SMO) within TPMU is to partner with business units across the Department to provide schedule oversight and reporting that improves delivery of NCDOT projects, programs, and services. In addition, the SMO manages the NCDOT's scheduling tool (STaRS) by providing support and technical assistance, incorporating business process changes, and developing policy and procedures for its use. "STaRS", which stands for Schedule Tracking and Reporting System, consists of the Project Systems module in SAP, the Business Warehouse (BW), and several complementary web-based scheduling applications.

| NEW | Project SetupNew Schedule FormAssignment | |
|----------------------|--|----------------|
| MAINTAIN & REPORT | PreCon STaRS5 Year Work ProgramPast Due Report | |
| CHANGE | Schedule Change RequestsFundingSTIP Programming | |
| DELIVER | Planning DocumentsR/W Plans CompletionR/W Acquisition BeginsAward Letters | |
| MEASURE | Dashboard – "Plan vs. Actual"Cycle TimeNCVIP | NEC |
| 2 | | Transportation |

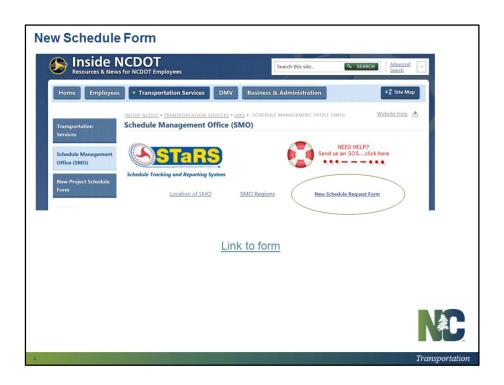
This represents the grouping of schedule—related items that shows the interaction between the SMO and its customers.

Project Setup

- Schedules for STIP projects added to SAP (aka STaRS) by the Schedule Management Office (SMO) using networks
- Networks templates consisting of activities & milestones that define the project development process
- Division Project Managers should coordinate with SMO to relay scope of work that will help choose correct network (New schedule form)



STaRS – Schedule Tracking and Reporting System
The SMO maintains standard networks for different project types that outlines the critical path of activities from PE Funding until Letting.



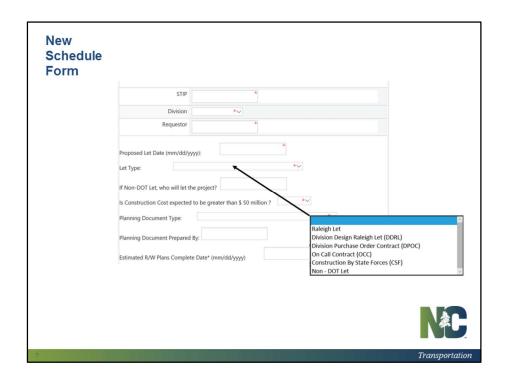


This is a form that can be used to supply the SMO with the necessary information to set up a project schedule. It can be a brand new project that was just added to the STIP, a project added via Item N, or a "new to you" project.



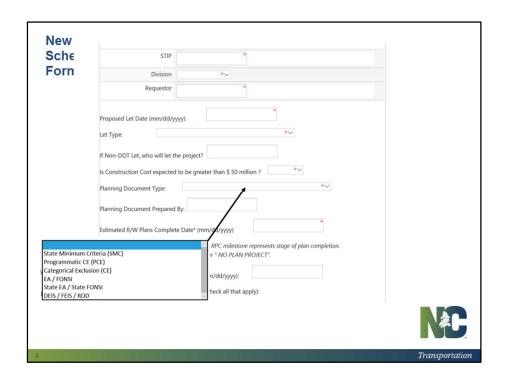
The Let date needs to match the programmed FY. Also, if DPOC use one of the standard let dates for your Division. If a DDRL, use 3rd Tuesday of the month. For a Non-DOT Let, use the end of the month unless you have more reliable information.

The question about cost for greater than \$50M is to determine if an 8 week AD is needed.



The Division Managed STIP projects may include any of these let types except Raleigh Let. That is for Central Managed.

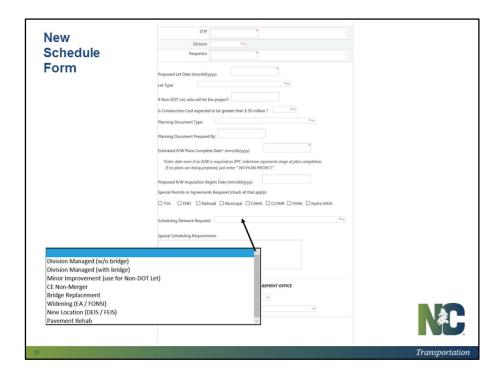
Note – Let the SMO know if the let type changes during the life of the project. It may require a schedule change....for example, a DPOC changes to a DDRL and the let date places it on the 12 MLL.



State Minimum Criteria (SMC) and MCDC are the same thing. The majority of these Division Managed projects will be SMC, PCE, and some CE.

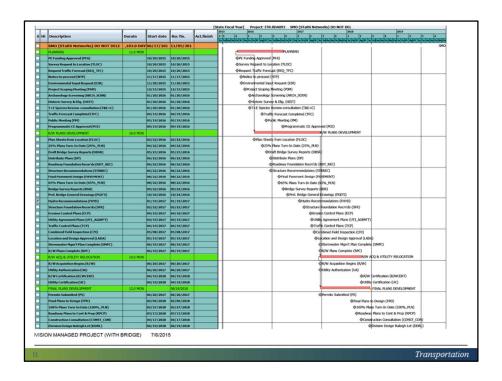
| New Schedule | is Construction Cost expected to be greater than \$ 50 million ? | |
|-----------------|---|-----|
| Form | Planning Document Type: | |
| | Planning Document Prepared By: | |
| | Estimated R/W Plans Complete Date* (mm/dd/yyyy) "Enter date even if no R/W is required as RPC milestone represents stage of plan completion. If no plans are being prepared, just enter * NO PLAN PROJECT*. | |
| L | Proposed R/W Acquisition Begins Date (mm/dd/yyyy): | |
| | Special Permits or Agreements Required (check all that apply): TVA FERC Railroad Municipal CAMA CLOMR FEMA Hydro MOA | |
| | Scheduling Network Required | |
| | Special Scheduling Requirements | |
| | THIS SECTION TO BE COMPLETED BY SCHEDULE MANAGEMENT OFFICE | |
| | | A P |

R/W Plans Complete (M0300) - this milestone will be added if plans are prepared to determine the extent of needed R/W, easements, or utility impacts, even if it is determined that no R/W is needed (a R/W certification is still issued). The R/W Acquisition Begins (M0302) milestone will not be added if R/W is not programmed or anticipated. If the project is a No Plans Project (contract document with typical section for example) and no RW is needed, both milestones will not be added.



The majority of the Division managed projects will be the first two on the drop down. If you have a Non-DOT Let STIP project, choose the Minor Improvement. If you have a project that is more complex with a higher type document, discuss with SMO and we will assist in developing a schedule.

The examples of the other network types are located on the SMO Inside NCDOT page. They are good examples of the project development process.



This is the example of the Division Managed Network with bridge. It includes a few extra milestones like Structure Recs, Preliminary General Drawings, Structure Foundation Recs, etc. This network was developed through a work group led by John Rouse per memo from Mike Holder / Rodger Rochelle dated 6/22/15.

Division Managed with Bridge – 32 months months

Division Managed w/o Bridge – 28

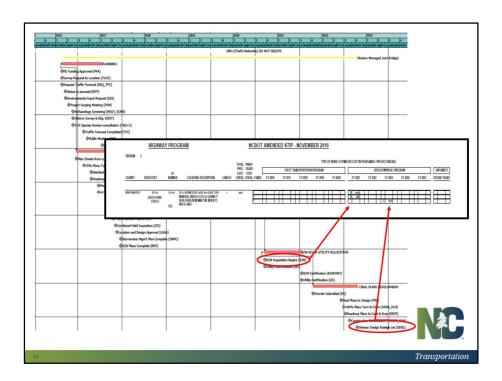
Project Setup

- Schedules for STIP projects added to SAP (aka STaRS) by the Schedule Management Office (SMO) using networks
- Networks templates consisting of activities & milestones that define the project development process
- Division Project Managers should coordinate with SMO to relay scope of work that will help choose correct network (New schedule form)
- Schedules need to match STIP programming; however, schedule can be set up to work towards a "shelf or backfill" type schedule



Transportation





ITEM N

REVISIONS TO THE 2016-2025 STIP

HIGHWAY PROGRAM STIP ADDITIONS

DIVISION 1

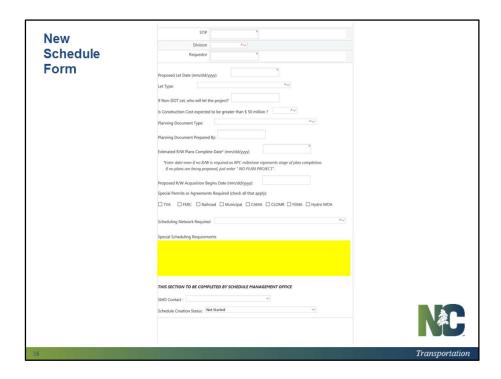
NC 48. ROANOKE AVENUE IN HALIFAX COUNTY TO NC 46 IN NORTHAMPTON COUNTY. WIDEN TO MULTI- LANES. FY 2023 - \$13,101,000 (T) CONSTRUCTION FY 2025 - \$9,918,000 (T) POST YR 518,938,000 (T) \$30,987,000 (T) \$30,987,000 (T) U-2419 HALIFAX NORTHAMPTON PROJ.CATEGORY DIVISION

DIVISION 2

B-5938 CARTERET PROJ.CATEGORY DIVISION SR 1182 (ATLANTIC BEACH CAUSEWAY), REHABILITATE BRIDGE 150088 OVER BOGUE SOUND. NEW PROJECT PROGRAMMED DUE TO ADDITIONAL REVENUE (HB 97). CONSTRUCTION FY 2017 - \$5,160,000 (T) \$5,160,000

https://connect.ncdot.gov/projects/planning/Pages/STIP-Amendments.aspx





Use the Special Scheduling Requirements section to let the SMO know additional information needed to develop your schedule.

Project Setup

- Schedules for STIP projects added to SAP (aka STaRS) by the Schedule Management Office (SMO) using networks
- Networks templates consisting of activities & milestones that define the project development process
- Division Project Managers should coordinate with SMO to relay scope of work that will help choose correct network (New schedule form)
- Schedules need to match STIP programming; however, schedule can be set up to work towards a "shelf or backfill" type schedule
- Prior to meeting with your consultant, utilize STaRS to create a preliminary schedule that reflects your expectations



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This is a recommendation from the SMO.

 Project Setup New Schedule Form NEW Assignment PreCon STaRS MAINTAIN • 5 Year Work Program & REPORT Past Due Report • Schedule Change Requests CHANGE Funding • STIP Programming Planning Documents R/W Plans Completion DELIVER R/W Acquisition Begins Award Letters • Dashboard – "Plan vs. Actual" **MEASURE** • Cycle Time NCVIP



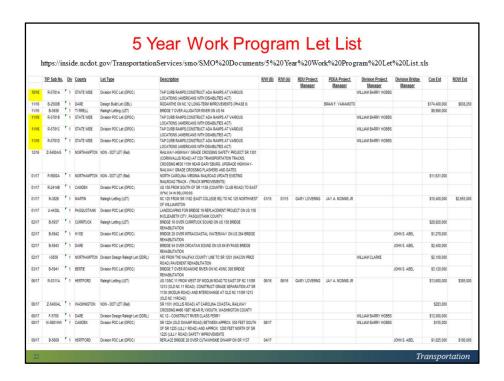
This is the login screen to the EBS portal.





PreCon STaRS is used for STIP Projects only.

- (1) Add completion dates to milestones
- (2) Add start dates and final completion dates on activities
- (3) Add project assignments using work center number
- (4) Use Consultant tab to see consultant assignment



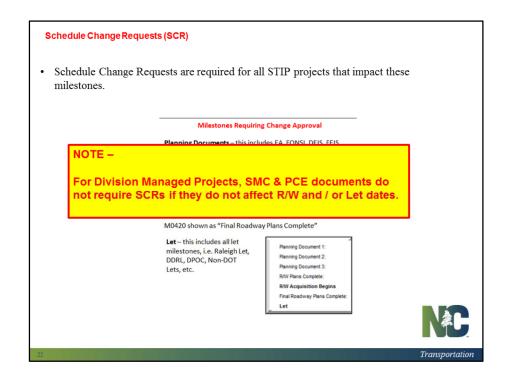
This list is posted every week. It contains only STIP projects of all let types (Raleigh Let, DDRL, DPOC, OCC, CSF, Non-DOT). The highlighted dates are past due. The SMO needs either a schedule change request for these or confirmation the project has been let and awarded.

Past Due Report A B C B D E B D E B D B B B D B B B D B B B D B B B D B B B D B B B D B B D B B B D B B B D B B B D B B B D B B B D B B B D B B B D B B B D B B B D B B B D B B D B B D B D D B B B D B D B D B D B D B D B D B D B D B D B D B D B D B D B D D B D B D D D B D D

- This report is for past due planning documents, R/W Plans Complete (RPC), R/W Acquisition Begins (R/W) and Letting milestones.
- Sent out around the 20th of every month.
- Contains 3 worksheets Central, Division, and Non-DOT. <u>Each worksheet only contains past due dates</u> from last day of previous month and earlier.
- If a milestone on this list has been completed, please email <u>SMO@ncdot.gov</u> with the STIPN umber, Division, milestone, and milestone completion date.
- Past due R/W and Let dates warrant approved schedule change requests. If dates are not going to be met, your goal should be to have schedule change request approved prior to project showing up on this list.
- For Division Managed projects, State Minimum Criteria (SMC or MCDC) and PCE documents that are past due do not require schedule change <u>unless they</u> <u>impact the R/W and / or Let date</u>. Just e-mail SMO the new date.

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Schedule Change Requests (SCR)

Typically, Non-STIP projects do not require schedule change approvalsEXCEPT if the project is being added to / or removed from 12 MLL.

NORTH CAROLINA DEPARTMENT OF TRANSPORTATION DIVISION OF HIGHWAYS TENTATIVE LETTING: TUESDAY, NOVEMBER 15, 2016 PLANS DUE TUESDAY, SEPTEMBER 27, 2016 REVIEW DATE: TUESDAY, SEPTEMBER 27, 2016 PAGE 1 O F 1

PROJECT LENGTH 17BP.3.R.28 NEW HANOVER 0.17 Mi

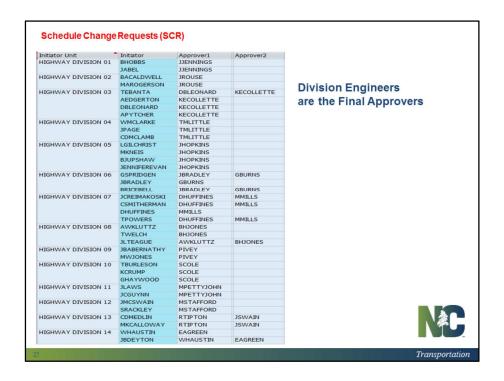
DESCRIPTION

SIGNALS, GRADING, DRAINAGE, PAVING, CULVERT

INTERSECTION OF SR 1436/US 421 (FRONT ST.) AND SR 1140 (BURNETT BLVD.) SOUTH OF WILLARD ST.

TIP ESTIMATE \$ 2,500,000 LATEST 404/401 PERMITS (IN) COLLETTE, N/A, N/A, N/A, N/A, N/A, N/A, N/A LATEST PRELIMINARY ESTIMATE: \$ 2,500,000

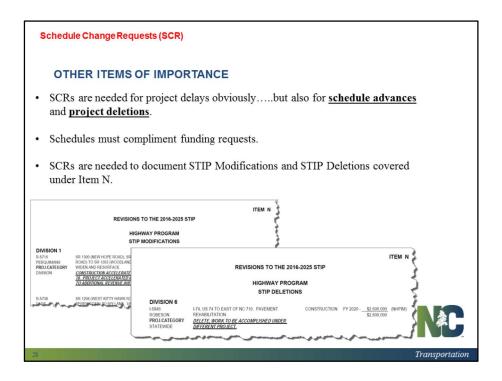




Each Division has designated who can initiate and approve schedule changes.

The Division Engineer is the Final Approver for Division Managed projects.

Chief Holder will be sent a monthly report summarizing the schedule changes.



• If your project schedule does not conform to your funding request, Project Management will require you to submit SCR. For example, you are requesting construction authorization for a May letting, but your schedule shows a December letting, you will not get funding until an SCR is submitted <u>and approved</u>.

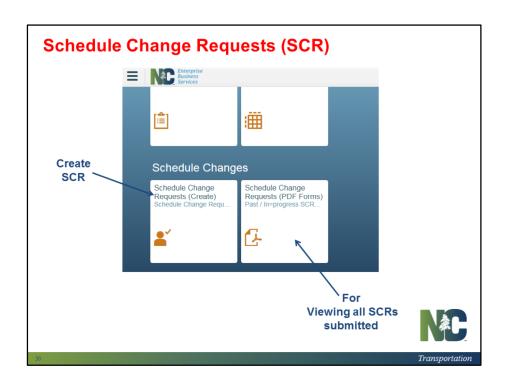
Schedule Change Requests (SCR)

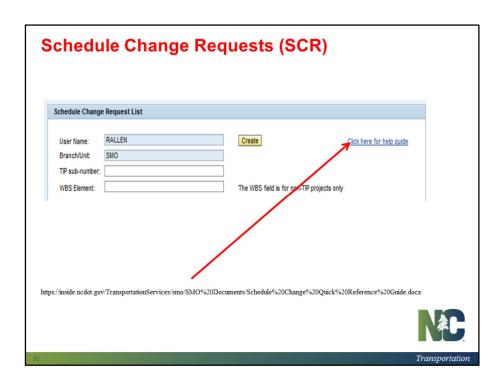
...AND LAST BUT NOT LEAST

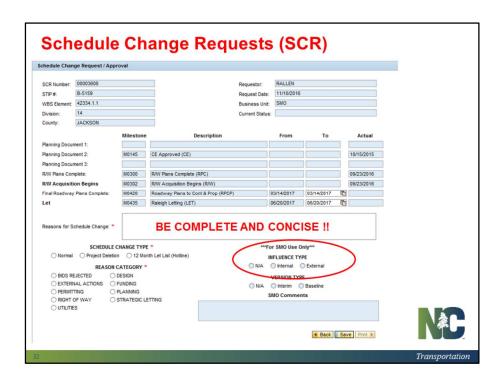
Schedule Change Requests should be submitted as a <u>request to change the schedule</u> not as an FYI after the date has passed.



This is a major point of emphasis from the Chief Engineer's office.







SCHEDULE CHANGE CATEGORIES

Planning – actions or delays that are related to planning work. These delays would occur predominantly during the planning phase of the project, but could occur later in the process as well (for example, construction consultations, document reevaluations, etc.) These actions could result in planning document delays, right of way acquisition delays, and letting delays.

Design - actions or delays that are related to the project design work. This could lead to a delay of a project planning document, right of way acquisition date, or letting date.

Funding – delay or advancement of a project schedule that results from availability of funds, change of funding source, cash modeling, and/or Departmental wide prioritization activities.

Permitting - Delay in receiving environmental permits that could be caused by such factors as late permit application submittals, backlog of permit applications at resource agencies, longer processing time, added permit requirements, etc. that result in a delay in the letting date.

Right of Way - Additional time required to acquire the needed right of way, resulting in the delay of project letting.

Utilities - Utilities agreement, coordination, identification or addition of PUEs, or relocation issues that result in the delay of project right of way acquisition or project letting. Delays due to utility design and plan preparation fall under the Design category.

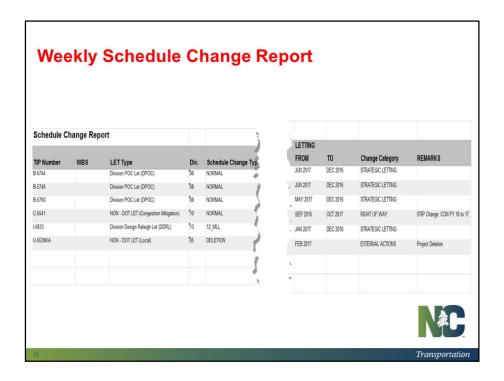
Bids Rejected - Project to be let again because the bids were rejected.

External Actions – Schedule change is required due to the action, or delay caused by an entity outside of the NCDOT, excluding those that would fall under the permitting category. Some examples include Davis-Bacon Wage Determination; pending municipal agreement, lawsuit, public requesting changes in design, or adverse comments regarding project, etc. <u>Do not use this category for a delay caused by a consultant hired by the DOT.</u>

Strategic Letting - Project letting advanced or delayed to provide greater benefit to the NCDOT, taxpayers, and / or traveling public. Examples could include...letting changed to complete project in one construction season; project combined or clustered with another project to get more competitive bids; project removed from 12 MLL to be done as POC or by State Forces.

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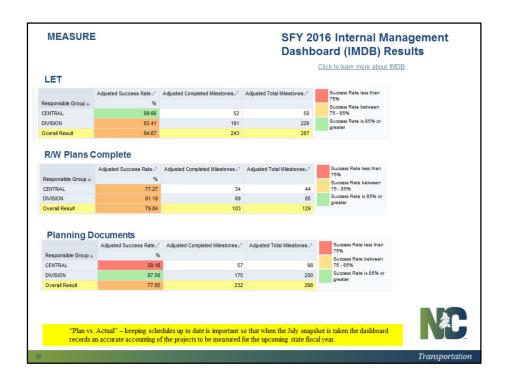
DELIVER

- Planning documents Please let the SMO know when a planning document has been completed. Send us a copy of the signature page or cc SMO Manager on any e-mail distribution. This also includes State Minimum Criteria and PCEs.
- R/W Plan Completion (RPC) Let the SMO know when have completed plans that are sufficient to be sent to R/W or sufficient to know that no R/W and/or easements are required. If the project is a "No Plan Project" (only a contract document with maybe a project map and a typical section for example), then we will delete the RPC milestone.
- R/W Acquisition Begins let the SMO know when you have sent plans to R/W to begin acquisition.
 Include us on any e-mail notifications that the plans have been sent to R/W. We have also asked Right of
 Way to assist on this and to send us notification of completed R/W Certifications.
- Award letters cc SMO Manager on any award letters you send out. Some Divisions are already doing
 this and we appreciate it. <u>Letting milestones only get confirmed when the project has been let and
 awarded.</u>



Transportation

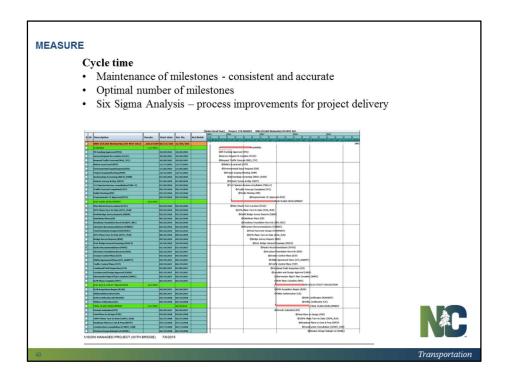
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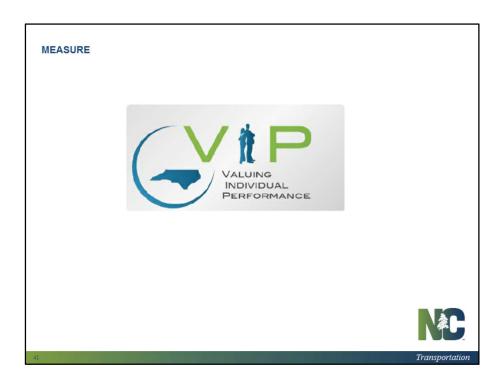
Notice the shift in number of projects from Central to Division.

Division = 229/287 = 79.8%

Central = 58/287 = 20.2%



Consistent and accurate maintenance of milestones will ensure we have valuable schedule data to evaluate project delivery cycle times. Also, it is important to have an optimal number of milestones that tell the complete story of the project development timeline to perform future analysis for process improvements.



NCVIP – if your NCVIP includes project delivery metrics, it is important to keep your schedules accurate and reliable. Get credit for what has been completed by adding actual dates to completed milestones.

